

Administrative, Research, or Public Service Unit Application

- a) **Name of Institution:** University of Illinois at Chicago
- b) **Title of Proposed Unit:** Nathalie P. Voorhees Center for Neighborhood and Community Improvement
- c) **Contact Person:** Dr. Charles Evans

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- d) **Requested CIP Code** (6-digits) _____ *(to be assigned by the Office of Programs and Academic Assessment)*
- e) **Proposed Date of Implementation:** Upon IBHE approval
- f) **Location Offered: On-Campus X**
Off-Campus ____: Region Number(s) _____ *(work with the Office of Programs and Academic Assessment to determine region number)*

1. Unit Objectives and Contributions

Describe specific objectives and measurable contributions the unit will make to the university's mission, paying particular attention to the unit's consistency with the university's focus statement and priorities. Is the unit to be involved in instruction and, if so, to what extent?

Background

The Nathalie P. Voorhees Center for Neighborhood and Community Improvement (Voorhees Center) was started in 1978 with an endowment of \$1.2 million dollars by Mr. Alan Voorhees in the name of his wife, Mrs. Nathalie P. Voorhees. The Voorhees Center became a stand alone center with its own director in 1981 and continued operating in this capacity until 1992. During

this period, it worked very closely with the Center for Urban Economic Development (CUED), sharing staff and facilities in order to reduce costs. In 1992, a decision was reached to make the Voorhees Center a program within CUED so that costs may be further reduced by eliminating the Voorhees Director position. Headed by an Associate Director, the Voorhees Center operated as a program within CUED for a few years but then reverted back to its original independent position in the late 1990s. Until 2004, the Voorhees Center was led by its own director. Since the retirement of the Voorhees Director in 2004, the Center has been led by Co-Directors, a research assistant professor and an associate professor in the Department of Urban Planning. The Voorhees Center has its own budgeting account, and functions as a fully independent unit.

Since its inception, the Voorhees Center has had the benefit of a regular annual contribution from the original endowment, and has been fiscally sound under the current co-directors. The activities of the Center have been increasingly expanding and its identity as an applied research and technical assistance public service Center is widely recognized both in the Chicago Region and nation wide. It is important that the unit is formally recognized as a Center within the College of Urban Planning and Public Affairs at UIC in order to continue as a strong entity able to fulfill the purpose it was set up for by its benefactor – providing applied research and technical assistance and related public service in the areas of community development and affordable housing.

1a. Specific objectives

Mission statement: The Voorhees Center is a technical assistance and applied research unit in the College of Urban Planning and Public Affairs at the University of Illinois at Chicago. Its mission is to improve the quality of life for all residents in Chicago, the region, the state and nationwide by engaging and working with community organizations, government entities, residents, and other stakeholders to assist in their efforts to revitalize the many and varied communities.

Goals and objectives: The overarching goal of the Center is the promotion of community development, and affordable housing has been its focus and area of strength over the years. The following constitute the major objectives of the unit:

- promote affordable housing and community development through technical assistance and applied research;
- provide a place for CUPPA graduate students to receive practical experience in research and policy analysis as they study in the two graduate programs;
- provide opportunities for UIC faculty and students to interact and engage with communities; and
- act as a bridge between the university and the wider community.

The Center achieves its objectives by providing technical assistance and applied research support to various entities to promote living conditions for residents. In the process, it provides a place for CUPPA graduate students to receive practical experience in research and policy analysis as they study in the two graduate programs; and also offers CUPPA faculty opportunities to interact

and engage with communities. In addition, in keeping with the UIC Great Cities Commitment, the Voorhees Center works towards creating new knowledge and solutions to the major problems facing urban areas. The Center has been committed to the creation of new knowledge and problem solving within a context that is participatory, and in partnership with community groups, residents, government entities and other stakeholders.

Since its establishment in 1978, the Center has completed over 300 major community planning and development projects, assisting well over 200 organizations and government entities. A broad range of community development and affordable housing related projects have been completed through the years:

- The types of projects generally involve applied research, data collection and analysis, community surveys, technical assistance, etc.
- Center projects include such works as community impact studies, needs assessment and gap analysis, market studies, feasibility analysis, affordable housing plans, financial analysis, evaluations and the like.
- The Center also maintains an assisted housing database (IHARP) for Chicago and the state.
- The Center generally responds to requests for assistance by community organizations and government entities and works in close collaboration with them.

Building on relationships developed over the years with stakeholders, the Center has been effective in:

- forging partnerships with communities to accomplish holistic community development goals,
- informing and influencing policy change,
- improving how government does business with communities,
- expanding the bridge between the university and communities, and
- leveraging additional resources.

Recognizing structural changes in the field of community development, in 2004, the Center decided to expand its reach because the quality of life in any community is the sum total of a number of variables including, economic development, jobs, schools, community safety, transportation, etc., in addition to affordable housing. In light of this, the Center has redefined its central focus on affordable housing through a new interdisciplinary approach that weaves the core issues of affordable housing into a new, holistic and comprehensive community development “tapestry” of jobs, economic development, transportation, education, safety, health and the environment.

The vision to pursue this comprehensive approach was further reinforced by discussions with community leaders, policy makers, practitioners, faculty and students. This approach also advances **The UIC Great Cities Commitment** to engaged and interdisciplinary research that promotes improved urban life.

As a result, the Center has started expanding its activities in several areas, including:

Education

- The Center conducted a study examining the implications of demographic shifts in the immediate vicinity of the National Teachers Academy which was built in an area surrounded by public housing undergoing change.
- The center collaborated with the College of Education to examine implications of capital investment in schools and potential impact of policy decisions made by the Chicago Public School District; also informed state legislation on school closings.

Health & healthy communities

- Funded by a grant from the National Institutes of Health, Minority and Rural Disparities, the Center led a project entitled, “Engaging underserved communities in reducing health disparities”. The project, which provided four communities technical assistance to produce a “*Healthy Community Strategic Plan*,” aimed to expand the existing knowledge about the role community-based organizations (CBOs) play in producing health outcomes that can reduce health disparities. The Center continues to work with the West Humboldt Park community as it implements its plan, and is currently seeking funding to support a collaborative research project on the impact of the built environment on access to healthy food and activities.
- The Center worked on two grants with the National Center on Healthy Housing, Washington DC, both funded by the US Department of Housing and Urban Development. The first produced the first ever longitudinal analysis that joined 30 years of US health data and housing data to see what changes over time have occurred in both. The results were presented at an international health and housing conference in Warwick, England and published in the *Journal of Environmental Health*. The second grant, which is just wrapping up (Spring 2012), focused on another cutting edge question: how does green built housing impact the health of people living in poor quality housing? This near \$1 million study demonstrates that there are some health benefits, but also that long term impacts of poor housing may not be easily undone by simply moving into new and green housing.

Transportation

- With the UIC City Design Center, the Center participated in a project to develop a vision for improvements to four CTA transit stops that incorporates economic development along adjacent commercial strips in the north side of Chicago.
- The Center conducted a comparative analysis to evaluate benefits and impact of extending the CTA Redline to city limits on the south side to support efforts by the Developing Communities Project (DCP) that has been trying to get transportation access to that part of the city for a long time.
- The Center is now part of two federally designated Urban Transportation Centers as partner with UIC’s Urban Transportation Center. We will contribute to research that

examines economic impact and benefits of transit oriented and related development looking at both urban large fix rail systems like Chicago and commuter rail (regional and national).

The vision of a comprehensive approach to community development that is centered on affordable housing and improved quality of life for all has to be grounded on the foundation of solid research that is useful to communities and the range of actors that shape the future of urban neighborhoods. Having been a major player in community development research and service in the Chicago Region for nearly thirty years, the Voorhees Center is very well positioned to be the venue for this important work.

1b. Contributions to the university's mission

The University of Illinois at Chicago strives to “create knowledge that transforms our views of the world and, through sharing and application, transforms the world,” “to address the challenges and opportunities facing not only Chicago but all Great Cities of the 21st century,” and to foster scholarship and practices that reflect and respond to the increasing diversity of the U.S.” In keeping with the UIC mission and the Great Cities Commitment, the Voorhees Center works towards creating new knowledge and solutions to the major problems facing urban areas. It is committed to the creation of new knowledge and problem solving within a context that is participatory, and in partnership with community groups, residents, government entities and other stakeholders. It acts as a bridge between UIC and surrounding communities, and connects faculty and students with communities and vice-versa. The work of the Voorhees Center contributes to the fulfillment of the research, public service, and teaching mission of UIC.

Research

The work of the Center is anchored on conducting applied research to provide data and information to various entities to support their efforts to promote community development and improve the lives and well-being of their constituencies. The Center has conducted hundreds of studies and issued over 300 reports over the last 30 years. In any given year, the Center works on a dozen or so applied research projects and issues its findings in detailed reports. Most of the Center's work is community driven and policy focused, with requests coming from community organizations, government entities, tenant groups and other stakeholders. The following is a sample of recent research projects undertaken by the Center; most of these reports and others are available for review on our website at www.uic.edu/cuppa/voorheesctr.

- **Evaluation of the Chicago Low-Income Housing Trust Fund (2012).** This study was just completed for the City of Chicago. Based on analysis of quantitative data and qualitative research obtained primarily from interviews and focus groups, the study documents the progress of the City Trust Fund over the past two decades in addressing the housing needs of vulnerable citizens in Chicago. The study maps the locations of subsidized units, traces progress in five year intervals, analyzes tenant and property profiles, and identifies accomplishments and challenges of the program.

- **Moving Into Green Healthy Housing: The Yield in health** (The MIGHHTY Study) (2012). This study looked at the health impact on residents of moving from older Chicago public housing into new green healthy housing. Building and housing unit conditions were significantly better in the green healthy housing study group compared to the control group. Self-reported health, including measures of general health, asthma, hay fever, headaches, sinusitis, angina, and respiratory allergy all were better in the study group homes.
- **Chicago TIF Accountability Project (2011)**. This project aims to make Chicago's TIF decisions transparent by providing the public with free online access to regularly-updated fiscal data as well as the capacity to map that data in ways that are most valuable to them. Funded by the Institute for Policy and Civic Engagement at UIC, the new database was launched in late spring 2011.
- **Point In Time Homeless Count (2011)**. The Voorhees Center worked with the City of Chicago Department of Family and Support Services (CDFSS) to support their citywide, single night count of homeless people for 2011 (we also assisted with the 2009 count). Voorhees Center staff worked with CDFSS staff to prepare data collection tools (questionnaire, tally sheets), volunteer handbook and guidance on data collection for the count, which is conducted every other year in January. Voorhees staff also developed a database and data entry system, and trained CDFSS staff on how to use it once the count was completed. Voorhees staff analyzed data and produced a final report with input from the CDFSS staff.
- **Housing in the 21st Century: A Disability Perspective (2010)**. This report was completed for the National Council on Disability, which reports to President Obama and the US Congress. NCD and housing advocates across the country are using this report to work with national agencies to improve existing programs and to introduce new federal policy pertaining to housing for people with disabilities.
- **Are We Home Yet? Creating Real Choice for Housing Choice Voucher Families in Chicago (2010)**. This report is the basis for launching a regional dialogue to promote more open communities as well as investment in current communities where voucher holders live in Chicago, and will assist in preparing for changes proposed in national policy dealing with public housing and the voucher program.
- **Transit Equity Matters (2009)**. Prepared for Developing Communities Project, Inc, a community-based organization serving the far south side of Chicago. DCP is using this report to mobilize local, state and national support for building a \$1.1 billion extension of the CTA Red Line to the city limits in order to benefit hundreds of thousands of underserved riders annually.
- **Locating Accessible and Affordable Housing in Illinois (2007)**. Helped advocates move the State to develop and support a housing locator system to provide information to people seeking affordable and accessible housing in Illinois.
- **Affordable Housing Conditions and Outlook in Chicago: An Early Warning for Intervention (2006)**. Report has been used by advocates and local elected officials to preserve affordable housing in Chicago and examine more targeted strategies to prevent the loss of housing through gentrification.

In addition to the completed projects described above, the following are major research projects the Center is currently working on:

- **South Suburbs Retail Study (2010-2012).** Through a grant from the US Small Business Association, the Voorhees Center is working with Teska Associates and BDI consultants to study the retail investment patterns in the Villages of Matteson, Olympia Fields, Park Forest and Richton Park and to assist each to pursue retail business recruitment in a pragmatic and focused manner. This project included a survey of over 900 consumers.
- **Environmental Equity Matters in Chicago's Greater Roseland Area (2011-2013).** In partnership with the Developing Communities Project the Voorhees Center received a grant from the US Environmental Protection Agency through its CARE program (Community Action for a Renewed Environment) to assess and prioritize environmental health issues and build a community collaboration to focus on environmental issues in Chicago's far south side.
- **Illinois Housing Action Research Project (IHARP).** Voorhees maintains a database of subsidized housing and provides related policy research. Our most recent IHARP project produced *Are We Home Yet? Creating Real Choice for Housing Choice Voucher Families in Chicago*. Completed February 2010, several of this report's recommendations are now the basis for launching a regional dialogue to promote more open communities as well as investment in current communities where voucher holders live in Chicago, and will assist local housing providers to prepare for changes proposed in national policy pertaining to public housing and the voucher program.
- **Research and Technical Assistance Project.** In May 2009, the Voorhees Center began a multi-year, collaborative partnership with the Office of Economic Adjustment, a US Department of Defense agency responsible for providing planning assistance to communities experiencing military base closure or expansion. The Research and Technical Assistance Project, headed by Voorhees, provides constantly updated indicators and analysis on a wide variety of subjects to more than 50 military base areas in the U.S. This broadly includes housing, economic activities, education and transportation indicators that are available for all the communities. We work with communities to make sure the data is fitting their needs and develop customized data when possible. This includes assessing fit of current housing stock to need, now and in the future.

As demonstrated by the sampled body of work, the Voorhees Center has been at the forefront of community-based research designed to assist local organizations and governments advance policies and programs of community development. The Center has become one of the nation's recognized sites for community-driven, policy-focused research on community development and affordable housing; and it is known to be responsive to the needs of community organizations and their low income constituencies. Its work has not only assisted community organizations in

implementing strategies to improve quality of life, but has also been an important resource for public officials in informing policy directions and initiatives.

Public Service

The Voorhees Center plays a unique role at UIC in connecting the university with communities far and near. Its long history and good relations with community organizations and residents in Chicago communities has made it the go-to unit when it comes to community development and affordable housing issues. It receives constant requests not only to conduct research but also to provide data and information to assist community organizations to understand their environment and plan for appropriate intervention. Requests include, demographic information, existing plans, building permit information, market analysis, needs assessment, gap analysis, affordable housing stock locations, etc. In addition, most of the work that the Center does is accessible to public officials and informs policy decisions. The following is an example of the Center's work that helped a major community in Chicago to galvanize area organizations to forge a common agenda and form an umbrella organization:

Austin Coming Together (ACT) (2011). The Voorhees Center conducted a major inventory of assets and gaps in the Austin community and was the catalyst in the formation of a broad based community transformation movement, Austin Coming Together (ACT), that has brought some fifty community stakeholders (community organizations, faith-based groups, community institutions, elected and public officials, philanthropic organizations, etc.) together to address common community issues including, housing, education, employment, economic development, safety, etc.

Most of the research projects conducted by the center have similar impact, and the Center conducts workshops and symposia to disseminate the information and create conditions for engagement, in addition, of course, to posting its research products on its website. The work of the Center also receives media coverage and Center staff share their research findings and expertise in the media.

Teaching

Although the Voorhees Center is not a teaching unit, it plays important roles in promoting the teaching mission of the university. One of the Co-directors is a faculty member in the Urban Planning Program who has regular teaching responsibilities. The other Co-director also teaches on a limited basis as needed. In addition, both are available to advise and consult students, and the Center's research products are available for students to consult for their class work and to conduct research.

In any given year, the Center engages half a dozen to a dozen graduate and PHD students as research assistants who get opportunities to engage with our partners and learn in the process while also sharing their expertise and knowledge. The overall number of research assistants that have gone through the center is over one hundred.

2. Need
Explain how the unit will meet regional and state needs and priorities. What is the demand for the unit's services? What clients or population will the unit serve?

2a. Demand for the services of the unit

Planning agencies, local government entities, community organizations and all engaged in promoting community and economic development rely on data and specific location information in order to understand dynamics in a geographic area they are interested in. They seek to understand community assets, deficits, needs, gaps as well as the market in a particular area. The long track record of the Voorhees Center in the area of community development and affordable housing, and its location in a public university makes it the go-to place to get such information, particularly for communities that have limited or no access to such expertise and resources.

2b. Meeting regional, state and other needs and priorities

Local government and State of Illinois agencies seek the services of the Center to help with a wide range of data for a variety of projects, as well as conduct housing market analysis and development of plans. Below is a sample of these efforts

- The Center conducted a major study and developed an affordable housing plan for the City of Highland Park that has been incorporated in its Master Plan. Based on the study and plan, the city started an affordable housing trust fund, a community land trust program and inclusionary zoning to promote affordable housing in the community.
- A similar project was completed for the Village of Winnetka.
- The Center just completed an evaluation of the City of Chicago Low-income Housing Trust Fund.
- The Center is under contract with the City of Chicago Department of Family and Support Services to help in the implementation of a point in time homeless count in 2009, 2011 and 2012 as part of the city's effort to meet federal reporting of homeless needs and services.
- The Center was hired by the Illinois Housing Development Authority (IHDA) to complete the needs assessment and market analysis for its five year Consolidated Plan (2004-08), which is required by the US Department of Housing and Urban Development. We also worked with the Chicago Rehab Network to produce the Affordable Housing Fact book, which was partially funded by IHDA. Center staff currently serve on a state task force on foreclosures.

At the national level:

- Under a cooperative agreement with the Office of Economic Adjustment in the Department of Defense (DOD), the Center is providing data and technical assistance over a five year period to 56 base communities in the US and Guam that are impacted by base realignments.
- The Center led a collaboration to produce “The State of Housing in the 21st Century: A Disability Perspective” for the National Council on Disability. This report went to every member of congress and President Obama, and was used to help in passing legislation that has positively impacted funding housing development for people with disabilities.

At the international level, the center has now been involved in applied scholarly research in three countries, Chile, Canada and UK, which looks at issues around neighborhood change and integration / diversity aimed at improving policy to benefit lower income communities.

2c. Population and clients served

By far, most Voorhees projects serve low income minority communities.

- Its work in the neighboring community of Pilsen deals with issues and problems of the **Latino community** particularly, concerns about affordable housing preservation and production and preventing displacement in revitalizing areas. The Center works in close collaboration with The Resurrection Project (TRP) and the Pilsen Alliance. The same is true in Humboldt Park, Logan Square, Hermosa and West Town where the Center partners with Bickerdike Redevelopment Corporation and Latin United Community Housing Association (LUCHA).
- The Center is active in **public housing** work where the most impacted are poor African American families. The Center did a study on the impact of “The Plan to Transform Public Housing” on low income African American Households and assisted the tenant’s Local Advisory Council (LAC) to minimize the adverse impact and to gain a place at the table as partners in the redevelopment process. The Center also continues to study where former public housing tenants are ending up with the Voucher Program. The Center is currently working with the Central Advisory Council (CAC), the city wide public housing tenant association, to advise them on the new “Recalibration” initiative launched by the Chicago Housing Authority.
- The Center’s work in communities such as Austin impacts **African American** households; we plan to replicate our community assessment and community mobilization work in other impacted communities so that they may learn from the process that culminated in the formation of Austin Coming Together (ACT).
- The center is currently working with **African Americans** living in Chicago’s south side (Pullman, Riverdale Roseland, Washington Heights, West Pullman) on identifying and

addressing environmental issues, and on the west side in West Humboldt Park to address health disparities.

- The Center also works very closely with state and city wide organizations such **Housing Action Illinois, the Chicago Rehab Network and the Latino Policy Forum** – all address the needs of minorities and low-income people.
- The Center works on a variety of projects to benefit people with disabilities at the local, state and national level through IHARP and various projects with the UIC Department of Disabilities. This includes pushing the state housing agency for better information on the housing options for people with disabilities, and informing national policy on accessible, affordable and integrated housing.

Because of its track record, the Center is highly regarded and trusted by many minority communities - an asset to the university in its engagement with communities.

3. Organization

Describe the proposed unit's organizational structure. Explain how the unit is organized to meet its stated objectives.

Co-directors Janet Smith (Associate Professor) and Yittayih Zelalem (Research Assistant Professor) report to the Dean of the College of Urban Planning and Public Affairs, Professor Michael Pagano. The Co-directors meet with the dean on a monthly basis to discuss projects and other issues. They also submit an annual report which is shared with other units in the college and with the rest of the university community. The Co-directors also attend the monthly college unit heads meeting where ideas and projects are shared and discussed.

In addition to the Co-directors, the center has one full time "Senior Associate", one Data Management Research Specialist, three academic hourly part-time employees, shares accounting and IT staff with CUED, and currently has 8 research assistants (3 PhD. and 5 MUPP candidates). And currently, two other UPP faculty also work on Voorhees projects.

The Center has been located at 400 South Peoria Street, Suite # 2100 at least for the last 20 years (except for rehab relocation for sometime in the middle of this period); there are no new space requirements as of now.

4. Unit Outcomes

What targets have been set to assess the proposed unit's success in achieving objectives? Among others, specific performance measures might include: expected research and/or public service products; ratio of external to internal funding for unit; impact of this unit on national, state, regional, and local area organizations, businesses, or communities; and collaborative research product that promotes the Illinois economy.

Aided by its 30 plus years experience and its track record, the Voorhees Center expects to continue its productivity and help UIC meet its goals while fulfilling its commitment to the Center's benefactor.

4a. Research and/or Public Service Products

The Center will expand or continue its research activity at the current level, carrying out about half a dozen major projects every year and producing credible reports to support the work of partners and produce knowledge useful to UIC students and the general public.

The Center will expand or maintain its current level of service by continuing to engage with its current partners (federal, state, local government agencies; community organization; tenant groups; etc.).

4b. Ratio of External to Internal Funding

The base funding for the center comes from endowment proceeds. Our commitment has been to generate at least three times as much from other sources including external grants and contracts. Our current ratio is about 1:4 between internal (endowment) and external funding. We will aspire for more but expect to meet this threshold.

4c. Impact

The Center will continue to produce research products and to provide public service. We will continue to serve and provide technical assistance to underserved communities including, public housing residents, community organizations in low-income communities, as well as government entities at all levels, particularly as it pertains to their community development and affordable housing work.

The knowledge gained through a research project conducted in one community is equally useful to other communities that experience similar challenges. A deliberate effort will be made not only to share research results with communities in similar situations but also to create conditions for organizations with similar policy concerns to come together to discuss and develop strategies for pursuing a larger policy agenda jointly. The intention here is to leverage the energy and momentum gained from individual projects to effect changes at the systems level (federal, state, local, philanthropy, intermediaries) and promote community development at a broader scale. This will be done through workshops and seminars, as well as participation in major conferences.

4d. Collaborative Research Product that Promotes the Illinois Economy

The center will continue its collaborative work with state and local agencies as well as state and city wide organizations such as Housing Action Illinois, Chicago Rehab Network, Latino Policy Forum, Sargent Shriver National Center on Poverty Law, etc., to promote community development and well-being in Illinois. The center will also collaborate with research units at UIC including the Great Cities Institute (GCI), Center for Urban Economic Development, the Urban Transportation Center, the College of Education, Department of Disability Studies, and Public Health.

5. Quality Assurance Processes

Briefly describe the processes that will yield evidence to demonstrate the quality of the unit. Address the following elements: evidence that the unit supports the university's mission and statewide goals; evidence that the unit's product or outcomes achieve stated objectives; determination of organizational effectiveness; faculty and staff qualifications and reward structures; determination of adequate support staff, equipment, and other resources; and use of results from evaluations to improve the unit's effectiveness.
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The quality of the work product delivered by the unit is evaluated at various levels. The regular reports made to colleagues (at unit heads meetings, for instance), to the dean at the monthly meetings, and to university officials, including through the unit annual report, offers an opportunity to assess and measure how the work of the unit supports the university's mission and goals.

In addition the above levels of scrutiny, how products of the unit achieve stated objectives is also measured by partners and beneficiaries as well as by the general public. The unit itself regularly monitors its effectiveness, and assesses the qualifications and adequacy of its staff, facilities and resources. It ensures that staff are properly rewarded while making sure that their development needs are addressed. Everyone in the unit is evaluated annually with the goal of improving performance.

Overall, the Center will be a catalyst for enhanced and holistic community development in the region as well as a venue for UIC to fulfill its urban commitment. In this process:

- partnerships with community organizations will be strengthened;
- research products will address comprehensive community development issues;
- graduate students will learn how communities work first hand while providing needed assistance to their host organizations; and
- linkages between university (faculty, students, staff) and community and government partners will be strengthened.

In addition, research products and information will be widely disseminated, and information will be shared through annual workshops and seminars as well as at major conferences.

6. Resources

Indicate the number of students, businesses, industries, and/or other clients to be served by this unit. Include a description of faculty participation and student involvement in the unit if applicable. Provide a narrative budget statement to explain the data in the attached Budget Table.

In any given year, between half a dozen and a dozen graduate students are engaged as research assistants while the number of people having access to unit research products or services would be in the hundreds, if not more. And as indicated elsewhere, between 2 and 5 faculty members are involved in unit projects in any given year. Faculty join the unit on a course buyout or summer appointment basis, or at a percentage of their time where both the unit and the faculty member deem it is to their mutual benefit.

Narrative Budget Statement

The Voorhees Center does not receive state funding, and none on its staff are paid out of state funds. The base funding for the Center is generated from its endowment. This base funding is supplemented by grant and contract sources. In any given year, approximately a quarter of its funding comes from the endowment while the balance is generated thorough grants and contracts.

For the three fiscal years between 2008 and 2010, the average budget for the Center was over half a million dollars with about \$120,000 covered by endowment sources and the balance from grants and contracts. A similar pattern is projected for the next five years. This level of resources is adequate to maintain the current level of activities which may be expanded depending on availability of resources to support the expansion. Of course, the unit is constantly looking for opportunities to expand its resources and will continue to do so. No additional staff is required to carryout the current level of activities which have been at this level for sometime now. The same is true for other facilities – unit is fully equipped to maintain its activity level.

The base endowment funding for the Center will continue indefinitely and is expected to grow slightly every year depending on the performance of the financial market. The unit has always supplemented this base funding with grant and contract funds which it continues to seek on an ongoing basis. While the other major sources other than the endowment are available for the next couple of years, they are by no means permanent. As always, and as is mostly the case with other research units, the Center will continue to generate new resources to maintain its activities – the resource level may be high or low, but the unit will continue to carryout its mandate under the endowment agreement.

The Expenditure and Resource Chart in the next section represents seven years of financials: financials for the past two years and for the current year represent actual figures, are used to demonstrate past performance and to help as a guide for projecting into the future; although the four future years (2013 – 2016) are projections based on past performance, the Center actually has commitments for its federal funding at least for the next two years. As indicated earlier, efforts for continued longer term support by our current partners will continue while opportunities for other support will also be explored on an ongoing basis.

Total Resources Line shows resources from various sources - endowment; support from grants and contracts from federal and non-federal sources; or others. Current Unit line shows the endowment income in any giving year plus the endowment fund balance carried over from previous year. Other Internal Resources include graduate assistantships, scholarships, and special projects support from other university units.

Federal Funds line shows the amount of grants and contracts from federal government agencies. Currently, a large portion of these funds are from Office of Economic Adjustments, US Department of Defense – the unit has a multiple year cooperative agreement with the Office of Economic Adjustment (DOD) that extends into the next two years.

Fees, Sales, Other Income line shows current and projected non-federal support for the unit, including gifts, non-federal grants and contracts. New State Appropriation line shows \$0 in each year, because the unit does not receive state appropriations.

7. Cost and Expenditure Estimates

Enter data into the two Excel spreadsheets contained in file, UnitPart2 UI.xls

Total Expenditures and Resources for the Unit

	FY2010	FY2011	Current Year	FY2013	FY2014	FY2015	FY2016
Expenditures							
Personnel							
Faculty Count (by # of FTE) ¹	0.6	0.6	0.55	0.6	0.6	0.6	0.6
Personal Services	\$409,056	\$468,780	\$454,710	\$463,804	\$473,080	\$482,542	\$492,193
Other Personnel Costs	99,515	93,017	119,533	121,924	124,362	126,850	129,387
Supplies, Services, Equipment	113,337	61,776	52,910	53,968	55,048	56,149	57,272
Facilities and Administrative	198,846	225,544	208,436	212,605	216,857	221,194	225,618
Total Expenditures	\$820,754	\$849,117	\$835,590	\$852,302	\$869,348	\$886,735	\$904,469
Resources							
Current Unit (Endowment) ³	\$120,853	\$158,542	\$167,894	\$114,279	\$115,779	\$117,279	\$118,779
Other Internal Sources ⁴	14,000	76,729	38,608	39,381	40,168	40,972	41,791
Federal Funds	538,030	600,189	566,638	577,970	589,530	601,320	613,347
Fees, Sales, Other Income	190,318	67,272	94,566	123,951	126,430	128,958	131,537
New State Appropriation	0	0	0	0	0	0	0
Total Resources	\$863,201	\$902,732	\$867,706	\$855,581	\$871,907	\$888,529	\$905,454

¹ Faculty Count is for the academic year only. Depending on the projects, units usually have faculty involved during the summer months as well.

² Although the annual endowment income is currently under \$120,000 per year, the totals are higher because of balance carry over for FY10, FY11 and FY12 (endowment proceeds used to higher before it went down by 20% because of financial market conditions in the last several years – it is expected to go up again as the market improves, and may be closer to \$140,000 in a year or so).

⁴ Unit receives support from other university units for graduate students, scholarships such as for DGS (distinguished graduate students it hosts), special project allocation, etc.

Appendix

- 1. List of project partners (clients)**
- 2. List of Funders – Last ten years**
- 3. List of Reports & Publications – Last ten years**
- 4. Partial List of Recent Inter-University Partners**
- 5. List of Research Assistants – Last ten years**

Appendix 1

List of project partners (clients)

The Voorhees Center provides applied research and technical assistance support, and works with scores of community groups, government entities, institutions, tenant groups, etc. every year. The following is a partial list of such partners/clients.

Access Living of Metropolitan Chicago
Acorn Housing Corporation
Action Coalition of Englewood (ACE)
Addis Ababa University
Albany Park Community Center
American Institute of Certified Planners
Association House of Chicago
Austin Coming Together
Austin Planning Coalition
Back of the Yards Neighborhood Council
BDI Consultants
BERA in Greater Grand Crossing
Bethel New Life, Inc.
Bickerdike Development Corp.
Bowen-Vicennes Block Group
Cabrini Green Legal Aid Clinic
Cabrini Green Local Advisory Council
Cabrini Green Local Advisory Council
Center for Neighborhood Technology
Centre for Urban and Community Studies at University of Toronto
Chicago Affordable Housing Coalition
Chicago Coalition for the Homeless

Chicago Commons Associations
Chicago Department of Family Support and Services
Chicago Fair Housing Alliance
Chicago Lawn Elderly Development Corporation
Chicago Low Income Housing Trust fund
Chicago Mutual Housing Network
Chicago Mutual Housing Network
Chicago Park District
Chicago Rehab Network
Chicago Roseland Coalition for Community Control
Chicago Urban League Development Corporation
Christopher House
City of Chicago Department of Planning and Development
City of Highland Park
Clarence Darrow Community Center
Claretian Associates
Coalition to Protect Public Housing
Coalition to Protect Public Housing
Collaborative for Equity and Justice in Education

Community Investment Corporation
Community Renewal Society
Community Workshop on Economic Development
Concerned Allied Neighbors
Department of Disability and Human Development
DevCorp. North
Developing Communities Project
Edgewater Community Council

Edgewater Development Corporation
Eighteenth Street Development Corporation
Erie Neighborhood House
Fuller Park Community Development Corporation
Genesis Development Corporation
Grand Boulevard Residents Encouraging Action
Greater Grand Crossings Organizing Committee
Greater Southwest Development Corporation
Healthy Homes Research Center
Henry Horner Mothers Guild
Housing Abandonment Task Force
Housing Action Coalition
Housing Commission of Highland Park
Housing Opportunities for Women
Housing Services center Roger Park
Humphrey Institute for Public Affairs, University of Minnesota
Illinois Housing Development Authority
Illinois Pro-choice Alliance
Illinois Tasks Force on Permanency Planning
Instituto de Estudios Urbanos y Territoriales, Pontificia Universidad Católica de Chile
Interfaith Housing Center of the North Shore
Interfaith Organizing Committee
Jewish Council on Urban Affairs
JPMorgan Chase
Lakefront SRO
Lakeview Citizens Council
Lathrop Homes Public Housing Local Advisory Council

Latin United Community Housing Association
Latino Policy Forum
Latino United
Latinos United
Lawndale Christian Development Corporation
Lawyers Committee for Better Housing
Lawyers Committee for Better Housing
Leadership Council for Metropolitan Open Communities
LeClaire Court Resident Management Corp.
LEED Council
Legal Assistance Foundation of Metropolitan Chicago
Lighthouse Baptist Church
Little Village Community Development Corporation
Illinois Housing Development Authority
Logan Square Neighborhood Association
Metropolitan Family Services North Center
Metropolitan Tenants Organization
Mid-Austin Steering Committee
Midwest Voter Education Project
Milwaukee Rehab Network
National Center for Healthy Housing
National Center for Healthy Housing
National Council on Disability
National Training Information center
Near Northwest Neighborhood Network
Near Westside Community Development Corporation
Neighborhood Housing Services of Chicago

Neighborhood Reinvestment Corporation
Nobel Neighbors
North River Commission
Northeastern Illinois Planning Commission
Northwest Austin Council
Notre Dame de Chicago
Oak Park Exchange Congress
Office of Economic Adjustment
OK Share
Parkside Housing Center
Peoples Housing
Por un Barrio Mejor
Project Recovery
Ravenswood Community Council
Regional Housing Study and Action Group
Regional Redevelopment Corporation
Regional Transportation Authority
Resource Center for responsive Government
Rogers Park Community Council
Sargent Shriver National Center on Poverty Law
Sargent Shriver National Center on Poverty Law

Shorebank Neighborhood Institute
South Armor Square Neighborhood Coalition
South Austin Coalition Community Council
South Suburban Housing Center
Southwest Parish and Neighborhood Federation

Spanish Coalition for Housing
Spertus College's Urban Development Program
Statewide Housing action Coalition
Teska Associates
The Developing Communities Project inc.
The Local Initiative Support Corporation
The Neighborhood Housing Services of Chicago
The Port
The Resurrection Project
The Resurrection Project
Together (G.R.E.A.T.) Bridgeport Association
Trust Inc.
United Neighborhood Organization
Uptown Chicago Commission
Village of Hazelcrest
Village of Winnetka
Voice of the People Uptown
Wentworth Gardens Resident management Corporation
West Humboldt Park Development Council
West Side Cultural Arts Association
Westtown Concerned Citizens Coalition
Wicker Park Association
Woodlawn East Community and Neighborhood, Inc.
2450 Resident Management Corporation of Rockwell Gardens

Appendix 2

List of Funders – Last ten years

The following is a list of funders and partners who have supported the work of the Center over the last ten years.

Sponsor	Project Title	Period	Amount
Woods Fund of Chicago		07/01/00-06/30/02	\$52,000
THE CABRINI-GREEN LOCAL ADVISORY COUNCIL	Real Estate Development Technical Assistance/Consulting	8/15/02-11/30/07	\$250,000
IL Department of Human Services	Accessible, Affordable Housing Gap: A Demonstration Project For State Policy	7/1/02-6/30/03	\$10,000
Northeastern IL Planning Commission	EVALUATION OF THE FULL CIRCLE INITIATIVE	4/01/04-9/30/06	\$65,917
Polk Bros Foundation	ILLINOIS ASSISTED HOUSING RESEARCH & ACTION PROJECT	2/6/04-5/31/07	\$40,000
Chicago Public Schools	National Teachers Academy	8/1/04 to 6/30/05	\$22,085
Dept of HUD	UIC Neighborhoods Initiative COPC New Directions	10/21/04-10/21/06	\$40,646
Chicago Community Trust	EconoAction Planning for Non-Gentrifying Communities in Chicago		\$40,000
Woods Fund of Chicago	State Of Housing In The Chicago Region In The Next Decade	7/1/04-6/30/05	\$30,000
National Center on Minority Health & Health Disparities	Project EXPORT	9/1/05-8/31/06	\$90,041
311 Woods Fund of Chicago	Dissemination of The Report State Of Housing In The Chicago Region In The Next Decade	7/1/05-6/30/06	\$50,000
National Center on Minority Health & Health Disparities	Project Export	9/1/06-8/31/07	\$110,060
Chgo Community Trust	Making Communities Healthier for Persons with Disabilities	4/10/07-6/1/08	\$25,000
Village of Winnetka	Winnetka Affordable Housing Plan	4/15/07-12/31/07	\$43,012
National Center for Healthy Housing	EconoAction Planning for Non-Gentrifying Communities in Chicago	11/1/06-4/30/08	\$10,844
Latin United Community Association	Housing Market Study in the Humboldt Park & West Town Neighborhoods	4/1/08-6/12/31/11	\$15,000
DePaul University	IHARP Database	12/1/07-3/31/08	\$25,000
Field Foundation	The State of the Housing Choice Voucher Program in Chicago	7/1/07-6/30/08	\$19,916

Interfaith Housing Center of the Northern Sub	Valuing North Suburban Immigrants	7/1/07-7/31/08	\$25,000
DOD Office of Economic Adjustment	Economic Indicators on Defense-impacted Locations Engaged in Defense Economic Adj.	5/1/08-12/31/11	\$1,372,091
Dept of HUD	A relational analysis of porting in illinois' housing choice voucher program	9/26/08-9/28/09	\$10,299
Natl Council on Disability	The State of Housing in America in the 21st Century	9/1/08-2/26/10	\$115,000
Chicago Dept of Human Services	2009 Point-In-Time Homeless Count	1/1/09-8/31/09	\$10,000
Chicago Dept of Human Services	2009 Point-In-Time Homeless Count	9/1/09-12/31/08	\$9,939
RTA	Greater Roseland Red Line Extension, Equity, and Transit-Linked Community Development Project	9/1/08-8/31/09	\$150,000
Corporation for Supportive Housing	Data Analysis for Neighborhood Stabilization Program	9/1/08-6/30/09	
Business & Economic Revitalization	Technical Assistance for Youth Entrepreneurship Program	6/1/08-6/30/09	\$10,000
Polk Bros Foundation	Day L Youth Entrepreneurship Program	7/1/08-6/30/09	\$25,000
Interfaith Housing Center of the Northern Sub	Immigrants Access to Affordable Housing in the Northern Suburbs	7/1/08-6/30/09	\$12,225
Claretian Assoc.	South Chicago Rental Market Study	6/16/08-6/15/09	\$15,000
Illinois Housing Development Authority	Data Analysis for Neighborhood Stabilization	9/1/08-8/31/09	
Teska Associates, Inc.	Technical Assistance for South Suburban Retail Study	5/17/10-7/31/12	\$39,589
HUD H-21572SG	The Doctorial Dissertation Research Grant (DDRG) Program	10/1/2009-12/31/10	\$25,000
US Investment Holdings LLC	US Investment Holdings LLC	2/1/10-4/30/10	\$8,000
JPMorgan Chase Fdn	Strategic Opportunities to Promote Employment in Houston	7/8/09-7/31/10	\$125,000
Interfaith Housing Center of the Northern Sub	Immigrants Access to Affordable Housing in the Northern Suburbs	7/1/09-6/30/10	\$28,556
Chgo Dept of Family and Support Services	2011 Point-In-Time Homeless Count	10/1/10-9/30/11	20,000.00
Chicago Low-income Housing Trust Fund	City of Chicago Low Income Housing Trust Fund Evaluation	5/1/11-3/31/12	72,619.00
Woods Fund of Chicago	Making Housing Choice Vouchers Work in the Chicago Metropolitan Region	1/1/11-12/31/11	25,000.00

JPMorgan Chase Fdn	Community development and affordable housing preservation in Austin	7/27/10-7/27/11	20,000.00
DoD-Office of Eco Adjustment	Economic Indicators on Defense-impacted Locations Engaged in Defense Economic Adj.	10/1/11-9/30/13	966,300.00
EPA	Environmental Equity Matters: Chicago Greater Roseland Area	10/1/11-9/30/13	99,062.00
(UFCW)United Food and Commerical Workers	Price Comparison	8/16/11-12/31/11	12,000.00
Interfaith Housing Center of the Northern Sub	Interfaith Housing Center Research Services	2/16/12-8/15/12	11,000.00

Appendix 3

List of Reports & Publications – Last ten years

The Voorhees Center has produced hundreds of reports and publications over the past thirty years. The following list represents more recent work of the last ten or so years. Most are available at <http://www.uic.edu/cuppa/voorheesctr/>

- **Evaluation of the Chicago Low-Income Housing Trust Fund (2012).** This study was just completed for the City of Chicago. Based on analysis of quantitative data and qualitative research obtained primarily from interviews and focus groups, the study documents the progress of the City Trust Fund over the past two decades in addressing the housing needs of vulnerable citizens in Chicago. The study maps the locations of subsidized units, traces progress in five year intervals, analyzes tenant and property profiles, and identifies accomplishments and challenges of the program.
- **Moving Into Green Healthy Housing: The Yield in health (The MIGHHTY Study) (2012).** This study looked at the health impact on residents of moving from older Chicago public housing into new green healthy housing. Building and housing unit conditions were significantly better in the green healthy housing study group compared to the control group. Self-reported health, including measures of general health, asthma, hay fever, headaches, sinusitis, angina, and respiratory allergy all were better in the study group homes.
- **Chicago TIF Accountability Project (2011).** This project aims to make Chicago's TIF decisions transparent by providing the public with free online access to regularly-updated fiscal data as well as the capacity to map that data in ways that are most valuable to them. Funded by the Institute for Policy and Civic Engagement at UIC, the new database will be launched in late spring 2011.
- **Point In Time Homeless Count (2011).** The Voorhees Center worked with the City of Chicago Department of Family and Support Services (CDFSS) to support their citywide, single night count of homeless people for 2011 (we also assisted with the 2009 count). Voorhees Center staff worked with CDFSS staff to prepare data collection tools (questionnaire, tally sheets), volunteer handbook and guidance on data collection for the count, which is conducted every other year in January. Voorhees staff also developed a database and data entry system, and trained CDFSS staff on how to use it once the count was completed. Voorhees staff analyzed data and produced a final report with input from the CDFSS staff.
- **Austin Coming Together (ACT) (2011).** The Voorhees Center conducted a major inventory of assets and gaps in the Austin community and was the catalyst in the formation of a broad based community transformation movement, Austin Coming Together (ACT), that has brought some fifty community stakeholders (community organizations, faith-based groups, community institutions, elected and public officials, philanthropic organizations, etc.) together to address common community issues including, housing, education, employment, economic development, safety, etc.

- **Housing in the 21st Century: A Disability Perspective (2010).** This report was completed for the National Council on Disability, which reports to President Obama and the US Congress. NCD and housing advocates across the country are using this report to work with national agencies to improve existing programs and to introduce new federal policy pertaining to housing for people with disabilities.
- **Moving or Moving Up? Understanding Residential Mobility for Housing Choice Voucher Families in Illinois (April 2011).** A project of: Housing Action Illinois, UIC Voorhees Center, and Sargent Shriver National Center on Poverty Law.
- **Open to All? Different Cultures, Same Communities: A look at immigrants and housing in Chicago's northern suburbs (January 2011).** Report for Interfaith Housing Center of the Northern Suburbs, available at <http://www.interfaithhousingcenter.org/>
- **Are We Home Yet? Creating Real Choice for Housing Choice Voucher Families in Chicago (2011).** A project of: Housing Action Illinois, Latino Policy Forum, UIC Voorhees Center, and Sargent Shriver National Center on Poverty Law.
- Yittayih Zelalem, Janet Smith, Martha M. Glas, Andrew Greenlee, Leonor Vanik, Katie Bowman, Andrew Born, Kazuya Kawamura and William "Max" Dieber. Data Visualization Lab: **Transit Equity Matters: An Equity Index and Regional Analysis of the Red Line and Two Other Proposed CTA Transit Extensions.** A project of: Voorhees Center staff for Developing Communities Project, Inc.
- Yittayih Zelalem, Janet Smith, Martha M. Glas. **Assessment of Affordable Housing Need for the Village of Winnetka and Development of an Affordable Housing Plan, 2008.** Prepared for the Village of Winnetka.
- Andrew Greenlee , Nancy Hudspeth , Pauline Lipman, Danielle Akua Smith and Janet Smith. **Data and Democracy Project: Investing in Neighborhoods.** A project of the Nathalie P. Voorhees Center for Neighborhood and Community Improvement and the Collaborative for Equity and Justice in Education. 2008.
- Smith, Janet, Martha Glas, Sam Finklestein, Lenore Vanik. **Locating Affordable and Accessible Housing for People with Disabilities in Illinois.** UIC Voorhees Center with Housing Action Illinois and Latinos United, April 2007. This report helped advocates move the State to develop and support a housing locator system to provide information to people seeking affordable and accessible housing in Illinois.
- Bennett, Larry, Janet Smith, Patricia Wright (editors). **Where are Poor People to Live? Transforming Public Housing Communities.** M.E. Sharpe, 2006.

- Smith, Janet and Nancy Hudspeth. **Evaluation of the Full Circle Project**. Prepared for Chicago Metropolitan Agency for Planning and US Department of Commerce. UIC Voorhees Center. December 2006.
- Smith, Janet, Nancy Hudspeth, Dawni Freeman. Impact Study: **Comparing Two Proposals for North Shore Estates, and Highwood, Illinois: People, Housing, Real Estate**. Prepared for Family Service of South Lake County. UIC Voorhees Center, April 2006.
- Zelalem, Yittayih, Janet Smith, Martha Glas, Nancy Hudspeth. **Affordable Housing Conditions and Outlook in Chicago: An Early Warning for Intervention**. UIC Voorhees Center, March 2006. This report has been used by advocates and local elected officials to preserve affordable housing in Chicago and examine more targeted strategies to prevent the loss of housing through gentrification.
- Smith, Janet, Martha Glas and Nancy Hudspeth. **Looking Ahead: Understanding the Kenwood and Oakland Housing Markets**. UIC Voorhees Center, January 2006.
- Betancur, John. **Gentrification before Gentrification? The Plight of Pilsen in Chicago**. Voorhees Center White Paper. Summer 2005.
- Zelalem, Yittayih. **Humboldt Park Demographic and Housing Survey**. Prepared for Latin United Community Housing Association (LUCHA). 2005.
- Smith, Janet. **The First Community Land Trust of Chicago: A Strategic Framework for the Future**. Prepared for the West Humboldt Park Family and Community Development Council. UIC Voorhees Center, December 2005.
- Smith, Janet and Martha Glas. **The Case for Transit-Oriented Development in the Greater Roseland Area**. Prepared for Developing Communities Project. UIC Voorhees Center, October 2005.
- Zelalem, Yittayih, Nancy Hudspeth, Daniel Cooper, and Janet Smith. **Profile of the National Teachers Academy and the Surrounding Community**. Prepared for UIC Department of Education. UIC Voorhees Center, September 2005.
- Smith, Janet and Nancy Hudspeth. **An Assessment of the South Side Empowerment Zone: Residents' Consumer Spending**. Prepared for Prim Lawrence Group. UIC Voorhees Center, December 2004.

- Smith, Janet, Nancy Hudspeth, and Sean Terry. **An Assessment of the South Side Empowerment Zone: Commercial Business Inventory, Retail Gap Analysis and Future Demand.** Prepared for Prim Lawrence Group. UIC Voorhees Center, December 2004.
- **HOME Program - IHARP Report. Third annual report.** UIC Voorhees Center, Housing Action Illinois, and Latinos United, November 2004.
- **Pilsen Senior Study: Senior Housing on Chicago's Southwest Side With a focus on Latino Seniors.** Voorhees Center 2004.
- **Senior Housing on Chicago's Southwest Side: With a Focus on Latino Seniors, A Market Feasibility Study.** Prepared for The Resurrection Project (TRP). 2004.
- Yittayih Zelalem, et al. **Affordable Housing Cooperatives: Conditions and Prospects in Chicago.** Prepared for Chicago Mutual Housing Network (CMHN), 2004.
- Smith, Janet. **The State of Rental Housing in the Chicago Region.** UIC Voorhees Center, October 2003.
- Yittayih Zelalem, et al. Market Feasibility Analysis of the Casa Kirk Affordable Housing Development. Prepared for Claritian Associates, 2003.
- **Older Homeless People and At-Risk People in the Chicago Area.** Prepared for the Illinois Regional Continuum of Care Roundtable, February 2003.
- Smith, Janet, et. al. **Will There Be enough Units and Land For the CHA To Fulfill its Commitment to Families?** 2002.
- Smith, Janet, Charles Hoch, Timothy Johnson, Ingrid Graf, Barbara Sherry, Cedric Williams. **Homeless Needs Assessment Methodology for the Chicago Region: A report to the Illinois Regional Continuum of Care Roundtable,** 2002.
- **Evaluation of the Low Income Housing Tax Credit program in Illinois. IHARP Report.** 2002.
- Patricia A. Wright, et al. **Gentrification in West Town: Contested Ground.** Prepared for Bickerdike Redevelopment Corporation (BRC). 2001.
- Yittayih Zelalem, Pat Wright, et, al. **Highland Park Affordable Housing Needs and Implementation Plan.** Prepared for the City of Highland Park. 2001.

- Weber, Rachel and Janet Smith. 2001. **Assets and Neighborhoods: The Role of Individual Assets in Neighborhood Revitalization.** Fannie Mae Foundation 2001 Housing Conference proceedings, <http://www.knowledgeplex.org/>, 2001.
- Williams, Christine and Janet Smith. **SRO Housing Study.** Prepared for the City of Chicago, Fall, 2000.
- Wright, Patricia et al. **Race, Class, and the Abuse of State Power: The Case of Public Housing in Chicago.** March 2001.
- Smith, Janet, Anne Knepler, and Doug Schenkler. **Relocation and Mobility Counseling Assessment: Process Study.** Prepared for the Urban Institute, September 2000.
- **Illinois Assisted Housing and Research Project.** First IHARP annual report. UIC Voorhees Center, Statewide Housing Action Council, and Latinos United, March 2000.
- Yittayih Zelalem et, al. **The Plan to voucher out Public Housing: the Case of Cabrini-Green.** Prepared for the Coalition to Protect Public Housing, 1999.
- **Assessment of Housing Investment and Price Trends in the West Englewood Community.** Prepared for the Neighborhood Housing Services of Chicago, Inc. (NHS), 1999.
- **For Rent: Housing Options in the Chicago Region.** Report prepared for Metropolitan Planning Council by the University of Illinois at Chicago, November, 1999.
- Smith, Janet and Barbara Sherry. **Estimating Demand for Affordable Rental Housing in the Chicago Region.** Report prepared for Metropolitan Planning Council, October, 1999.

Appendix 4

Partial list of Recent Inter-University Partners

The Voorhees Center works with faculty, Colleges and departments throughout UIC. The following are units with whom the center collaborates regularly.

City Design Center: Collaboration on public housing redevelopment, providing technical assistance to the Cabrini-Green Local Advisory Council.

Urban Planning and Policy Program: The Center continues to work with UPP faculty and students on projects and grant proposals. A number of faculty from UPP work with the Voorhees Center on projects (Kazuya Kawamura, on Red Line extension project, Rachel Weber and Josh Druker in OEA project, *John Betancur* on gentrification issues, Charlie Hoch, on evaluation of City Trust Fund, etc.). Max Dieber from data visualization also works with the Center.

Urban Transportation Center: With growing interest in the linking between housing and transportation planning, the Center collaborates with UTC to develop several proposals including one to the US Department of Housing and Urban Development to examine transit oriented development, and one to study the benefits of increasing high-speed intercity rail in the US. Paul Metaxatos from Urban Transportation Center also works with the Center on the OEA project.

Great Cities Institute: The Voorhees Center continues to work closely with the GCI staff on many fronts including, the Neighborhoods Initiative Program, the development and health clusters, etc. During the academic year 2010-2011, the Center collaborated with GCI to develop and submit a proposal to the US Economic Development Agency to support a research center to help implement regional economic development strategies over five years.

Department of Disability and Human Development (DHD): The Voorhees Center has a firm relationship with faculty and staff at DHD, particularly with Dr. Joy Hammel. We continue to collaborate in developing housing and community focused research, including the National Council on Disability to assist in their national housing initiative.

College of Education: The Voorhees Center works with the College of Education in Austin and the proposed “Promise Neighborhood” project to promote successful educational experiences for children and youth. In addition, following the joint purchase of the Neighborhood Capital Budget Group data on Tax Increment Financing and Schools, collaboration with the College of Education around research on the relationship between community economic development efforts via tax increment financing, housing market conditions and schools continues.

Appendix 5

List of Research Assistants – Last ten years

Hundreds of graduate research assistants from the university and particularly, from the College of Urban Planning and Public Affairs Urban Planning Department, have gone through the Voorhees Center. The following is a list of Masters and PHD candidates who worked at the Center in the last ten years

Academic Year	Last Name	First Name
AC01-02	Smith	Danielle
	Garza	Eduardo
	Metzger	Timothy
	Glaz	Martha
AC02-03	Saravia	Claudia
	Glaz	Martha
	Hudspeth	Nancy
	Barnds	Ann
	Rieger	Kelsa
	Donoghue	Heather
AC03-04	Medrano	Monica
	Hudspeth	Nancy
	Barnds	Ann
	Donoghue	Heather
AC04-05	Medrano	Monica
	Hudspeth	Nancy
	Donoghue	Heather
	Nicholson	Katherine
	Cooper	Daniel
AC05-06	Hudspeth	Nancy
	Nicholson	Katherine
	Cooper	Daniel
	Feeeman	Dawni
	Wagemaker	Anne
AC06-07	Hudspeth	Nancy

	Wagemaker Feeeman Tully	Anne Dawni Katherine
AC07-08	Hudspeth Tully Greenlee Born Greenlee Vanik Bowman	Nancy Katherine Andrew Andrew Andrew Leonor Kathryn
AC08-09	Born Greenlee Vanik Bowman	Andrew Andrew Leonor Kathryn
AC09-10	Bowman Greenlee Barcus Wang Sonmez	Kathryn Andrew Megan Jeanny Zafer
AC10-11	Greenlee Sonmez Barcus Wang Scott Beck Zambrana Baron Scott Beck	Andrew Zafer Megan Jeanny Elizabeth Sarah Ivis Emily Elizabeth Sarah
AC11-12	Sonmez Baron Beck Scott Page Garcia Zambrana Malissa Jinugu	Zafer Emily Sarah Elizabeth Jessica Ivis Geer Ashish